"To carve out a place for itself in the politico-social order," V. O. Key, Jr. wrote in *Politics, Parties and Pressure Groups*, "a new group may have to fight for reorientation of many of the values of the old order" (p. 57). This is especially true when that group is composed of black people in the American society—a society that has for centuries deliberately and systematically excluded them from political participation. Black people in the United States must raise hard questions, questions which challenge the very nature of the society itself: its long-standing values, beliefs and institutions.

To do this, we must first redefine ourselves. Our basic need is to reclaim our history and our identity from what must be called cultural terrorism, from the depredation of self-justifying white guilt. We shall have to struggle for the right to create our own terms through which to define ourselves and our relationship to the society, and to have these terms recognized. This is the first necessity of a free people, and the first right that any oppressor must suspend.

In *Politics Among Nations*, Hans Morgenthau defined political power as "the psychological control over the minds of men" (p. 29). This control includes the attempt by the oppressor to have his definitions, his historical descriptions, accepted by the oppressed. This was true in Africa no less than in the United States. To black Africans,
the word “Uhuru” means “freedom,” but they had to fight the white colonizers for the right to use the term. The recorded history of this country’s dealings with red and black men offers other examples. In the wars between the white settlers and the “Indians,” a battle won by the Cavalry was described as a “victory.” The “Indians’” triumphs, however, were “massacres.” (The American colonists were not unaware of the need to define their acts in their own terms. They labeled their fight against England a “revolution”; the English attempted to demean it by calling it “insubordination” or “riotous.”)

The historical period following Reconstruction in the South after the Civil War has been called by many historians the period of Redemption, implying that the bigoted southern slave societies were “redeemed” from the hands of “reckless and irresponsible” black rulers. Professor John Hope Franklin’s Reconstruction or Dr. W. E. B. Dubois’ Black Reconstruction should be sufficient to dispel inaccurate historical notions, but the larger society persists in its own self-serving accounts. Thus black people came to be depicted as “lazy,” “apathetic,” “dumb,” “shiftless,” “good-timers.” Just as red men had to be recorded as “savages” to justify the white man’s theft of their land, so black men had to be vilified in order to justify their continued oppression. Those who have the right to define are the masters of the situation. Lewis Carroll understood this:

“When I use a word,” Humpty Dumpty said in a rather scornful tone, “it means just what I choose it to mean—neither more nor less.”

“The question is,” said Alice, “whether you can make words mean so many different things.”

“The question is,” said Humpty Dumpty, “which is to be master—that’s all.” *


Today, the American educational system continues to reinforce the entrenched values of the society through the use of words. Few people in this country question that this is “the land of the free and the home of the brave.” They have had these words drummed into them from childhood. Few people question that this is the “Great Society” or that this country is fighting “Communist aggression” around the world. We mouth these things over and over, and they become truisms not to be questioned. In a similar way, black people have been saddled with epithets.

“Integration” is another current example of a word which has been defined according to the way white Americans see it. To many of them, it means black men wanting to marry white daughters; it means “race mixing”—implying bed or dance partners. To black people, it has meant a way to improve their lives—economically and politically. But the predominant white definition has stuck in the minds of too many people.

Black people must redefine themselves, and only they can do that. Throughout this country, vast segments of the black communities are beginning to recognize the need to assert their own definitions, to reclaim their history, their culture; to create their own sense of community and togetherness. There is a growing resentment of the word “Negro,” for example, because this term is the invention of our oppressor; it is his image of us that he describes. Many blacks are now calling themselves African-Americans, Afro-Americans or black people because that is our image of ourselves. When we begin to define our own image, the stereotypes—that is, lies—that our oppressor has developed will begin in the black community and end there. The black community will have a positive image of itself that it has created. This means we will no longer call ourselves lazy, apathetic, dumb, good-timers, shiftless, etc. Those are words used by white America to define us. If we accept these adjectives, as some of us have in the past, then we
see ourselves only in a negative way, precisely the way white America wants us to see ourselves. Our incentive is broken and our will to fight is surrendered. From now on we shall view ourselves as African-Americans and as black people who are in fact energetic, determined, intelligent, beautiful and peace-loving.

There is a terminology and ethos peculiar to the black community of which black people are beginning to be no longer ashamed. Black communities are the only large segments of this society where people refer to each other as brother—soul-brother, soul-sister. Some people may look upon this as ersatz, as make-believe, but it is not that. It is real. It is a growing sense of community. It is a growing realization that black Americans have a common bond not only among themselves, but with their African brothers. In *Black Man’s Burden*, John O. Killens described his trip to ten African countries as follows:

> Everywhere I went people called me brother. . . . “Welcome, American brother.” It was a good feeling for me, to be in Africa. To walk in a land for the first time in your entire life knowing within yourself that your color would not be held against you. No black man ever knows this in America [p. 160].

More and more black Americans are developing this feeling. They are becoming aware that they have a history which pre-dates their forced introduction to this country. African-American history means a long history beginning on the continent of Africa, a history not taught in the standard textbooks of this country. It is absolutely essential that black people know this history, that they know their roots, that they develop an awareness of their cultural heritage. Too long have they been kept in submission by being told that they had no culture, no manifest heritage, before they landed on the slave auction blocks in this country. If black people are to know themselves as a vibrant, valiant people, they must know their roots. And they will soon learn that the Hollywood image of man-eating cannibals waiting for, and waiting on, the Great White Hunter is a lie.

With redefinition will come a clearer notion of the role black Americans can play in this world. This role will emerge clearly out of the unique, common experiences of Afro-Asians. Killens concludes:

> I believe furthermore that the American Negro can be the bridge between the West and Africa-Asia. We black Americans can serve as a bridge to mutual understanding. The one thing we black Americans have in common with the other colored peoples of the world is that we have all felt the cruel and ruthless heel of white supremacy. We have all been “niggerized” on one level or another. And all of us are determined to “deniggerize” the earth. To rid the world of “niggers” is the Black Man’s Burden, human reconstruction is the grand objective [p. 176].

Only when black people fully develop this sense of community, of themselves, can they begin to deal effectively with the problems of racism in this country. This is what we mean by a new consciousness; this is the vital first step.

The next step is what we shall call the process of political modernization—a process which must take place if the society is to be rid of racism. “Political modernization” includes many things, but we mean by it three major concepts: (1) questioning old values and institutions of the society; (2) searching for new and different forms of political structure to solve political and economic problems; and (3) broadening the base of political participation to include more people in the decision-making process. These notions (we shall take up each in turn) are central to our thinking throughout this book and to contemporary American history as a whole. As David Apter wrote in
The Politics of Modernization, "... the struggle to modernize is what has given meaning to our generation. It tests our cherished institutions and our beliefs... So compelling a force has it become that we are forced to ask new questions of our own institutions. Each country, whether modernized or modernizing, stands in both judgment and fear of the results. Our own society is no exception" (p. 2).

The values of this society support a racist system; we find it incongruous to ask black people to adopt and support most of those values. We also reject the assumption that the basic institutions of this society must be preserved. The goal of black people must not be to assimilate into middle-class America, for that class—as a whole—is without a viable conscience as regards humanity. The values of the middle class permit the perpetuation of the ravages of the black community. The values of that class are based on material aggrandizement, not the expansion of humanity. The values of that class ultimately support cloistered little closed societies tucked away neatly in tree-lined suburbia. The values of that class do not lead to the creation of an open society. That class mouths its preference for a free, competitive society, while at the same time forcefully and even viciously denying to black people as a group the opportunity to compete.

We are not unmindful of other descriptions of the social utility of the middle class. Banfield and Wilson, in City Politics, concluded:

The departure of the middle class from the central city is important in other ways. ... The middle class supplies a social and political leavening in the life of a city. Middle-class people demand good schools and integrity in government. They support churches, lodges, parent-teacher associations, scout troops, better-housing committees, art galleries, and operas. It is the middle class, in short, that asserts a conception of the public interest. Now its activity is increasingly concentrated in the suburbs [p. 14].

But this same middle class manifests a sense of superior group position in regard to race. This class wants "good government" for themselves; it wants good schools for its children. At the same time, many of its members sneak into the black community by day, exploit it, and take the money home to their middle-class communities at night to support their operas and art galleries and comfortable homes. When not actually robbing, they will fight off the handful of more affluent black people who seek to move in; when they approve or even seek token integration, it applies only to black people like themselves—as "white" as possible. This class is the backbone of institutional racism in this country.

Thus we reject the goal of assimilation into middle-class America because the values of that class are in themselves anti-humanist and because that class as a social force perpetuates racism. We must face the fact that, in the past, what we have called the movement has not really questioned the middle-class values and institutions of this country. If anything, it has accepted those values and institutions without fully realizing their racist nature. Reorientation means an emphasis on the dignity of man, not on the sanctity of property. It means the creation of a society where human misery and poverty are repugnant to that society, not an indication of laziness or lack of initiative. The creation of new values means the establishment of a society based, as Killens expresses it in Black Man's Burden, on "free people," not "free enterprise" (p. 167). To do this means to modernize—indeed, to civilize—this country.

Supporting the old values are old political and economic structures; these must also be "modernized." We should at this point distinguish between "structures" and "system." By system, we have in mind the entire American complex of basic institutions, values, beliefs, etc. By structures, we mean the specific institutions (political parties, interest
groups, bureaucratic administrations) which exist to conduct the business of that system. Obviously, the first is broader than the second. Also, the second assumes the legitimacy of the first. Our view is that, given the illegitimacy of the system, we cannot then proceed to transform that system with existing structures.

The two major political parties in this country have become non-viable entities for the legitimate representation of the real needs of masses—especially blacks—in this country. Walter Lippmann raised the same point in his syndicated column of December 8, 1966. He pointed out that the party system in the United States developed before our society became as technologically complex as it is now. He says that the ways in which men live and define themselves are changing radically. Old ideological issues, once the subject of passionate controversy, Lippmann argues, are of little interest today. He asks whether the great urban complexes—which are rapidly becoming the centers of black population in the U.S.—can be run with the same systems and ideas that derive from a time when America was a country of small villages and farms. While not addressing himself directly to the question of race, Lippmann raises a major question about our political institutions; and the crisis of race in America may be its major symptom.

Black people have seen the city planning commissions, the urban renewal commissions, the boards of education and the police departments fail to speak to their needs in a meaningful way. We must devise new structures, new institutions to replace those forms or to make them responsive. There is nothing sacred or inevitable about old institutions; the focus must be on people, not forms.

Existing structures and established ways of doing things have a way of perpetuating themselves and for this reason, the modernizing process will be difficult. Therefore, timidity in calling into question the boards of education or the police departments will not do. They must be challenged forcefully and clearly. If this means the creation of parallel community institutions, then that must be the solution. If this means that black parents must gain control over the operation of the schools in the black community, then that must be the solution. The search for new forms means the search for institutions that will, for once, make decisions in the interest of black people. It means, for example, a building inspection department that neither winks at violations of building codes by absentee slumlords nor imposes meaningless fines which permit them to continue their exploitation of the black community.

Essential to the modernization of structures is a broadened base of political participation. More and more people must become politically sensitive and active (we have already seen this happening in some areas of the South). People must no longer be tied, by small incentives or handouts, to a corrupting and corruptible white machine. Black people will choose their own leaders and hold those leaders responsible to them. A broadened base means an end to the condition described by James Wilson in Negro Politics, whereby “Negroes tended to be the objects rather than the subjects of civic action. Things are often done for, or about, or to, or because of Negroes, but they are less frequently done by Negroes” (p. 133). Broadening the base of political participation, then, has as much to do with the quality of black participation as with the quantity. We are fully aware that the black vote, especially in the North, has been pulled out of white pockets and “delivered” whenever it was in the interest of white politicians to do so. That vote must no longer be controllable by those who have neither the interests nor the demonstrated concern of black people in mind.

As the base broadens, as more and more black people become activated, they will perceive more clearly the special disadvantages heaped upon them as a group. They will perceive that the larger society is growing more affluent
while the black society is retrogressing, as daily life and mounting statistics clearly show (see Chapters I and VIII).

V. O. Key describes what often happens next, in Politics, Parties and Pressure Groups: "A factor of great significance in the setting off of political movements is an abrupt change for the worse in the status of one group relative to that of other groups in society. . . . A rapid change for the worse . . . in the relative status of any group . . . is likely to precipitate political action" (p. 24). Black people will become increasingly active as they notice that their retrogressive status exists in large measure because of values and institutions arraigned against them. They will begin to stress and strain and call the entire system into question. Political modernization will be in motion. We believe that it is now in motion. One form of that motion is Black Power.

The adoption of the concept of Black Power is one of the most legitimate and healthy developments in American politics and race relations in our time. The concept of Black Power speaks to all the needs mentioned in this chapter. It is a call for black people in this country to unite, to recognize their heritage, to build a sense of community. It is a call for black people to begin to define their own goals, to lead their own organizations and to support those organizations. It is a call to reject the racist institutions and values of this society.

The concept of Black Power rests on a fundamental premise: Before a group can enter the open society, it must first close ranks. By this we mean that group solidarity is necessary before a group can operate effectively from a bargaining position of strength in a pluralistic society. Traditionally, each new ethnic group in this society has found the route to social and political viability through the organization of its own institutions with which to represent its needs within the larger society. Studies in voting behavior spe-

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specifically, and political behavior generally, have made it clear that politically the American pot has not melted. Italians vote for Rubino over O’Brien; Irish for Murphy over Goldberg, etc. This phenomenon may seem distasteful to some, but it has been and remains today a central fact of the American political system. There are other examples of ways in which groups in the society have remembered their roots and used this effectively in the political arena. Theodore Sorensen describes the politics of foreign aid during the Kennedy Administration in his book Kennedy:

No powerful constituencies or interest groups backed foreign aid. The Marshall Plan at least had appealed to Americans who traced their roots to the Western European nations aided. But there were few voters who identified with India, Colombia or Tanganyika [p. 351].

The extent to which black Americans can and do “trace their roots” to Africa, to that extent will they be able to be more effective on the political scene.

A white reporter set forth this point in other terms when he made the following observation about white Mississippi’s manipulation of the anti-poverty program:

The war on poverty has been predicated on the notion that there is such a thing as a community which can be defined geographically and mobilized for a collective effort to help the poor. This theory has no relationship to reality in the deep South. In every Mississippi county there are two communities. Despite all the pious platitudes of the moderates on both sides, these two communities habitually see their interests in terms of conflict rather than cooperation. Only when the Negro community can muster enough political, economic and professional strength to compete on somewhat equal terms, will Negroes believe in the possibility of true cooperation and whites accept its necessity. En route to integration, the Negro community needs to develop a greater independence—a chance to run its own affairs and not cave in whenever “the man” barks—or so it seems to me, and to
most of the knowledgeable people with whom I talked in Mississippi. To OEO, this judgment may sound like black nationalism...¹

The point is obvious: black people must lead and run their own organizations. Only black people can convey the revolutionary idea—and it is a revolutionary idea—that black people are able to do things themselves. Only they can help create in the community an aroused and continuing black consciousness that will provide the basis for political strength. In the past, white allies have often furthered white supremacy without the whites involved realizing it, or even wanting to do so. Black people must come together and do things for themselves. They must achieve self-identity and self-determination in order to have their daily needs met.

Black Power means, for example, that in Lowndes County, Alabama, a black sheriff can end police brutality. A black tax assessor and tax collector and county board of revenue can lay, collect, and channel tax monies for the building of better roads and schools serving black people. In such areas as Lowndes, where black people have a majority, they will attempt to use power to exercise control. This is what they seek: control. When black people lack a majority, Black Power means proper representation and sharing of control. It means the creation of power bases, of strength, from which black people can press to change local or nation-wide patterns of oppression—instead of from weakness.

It does not mean merely putting black faces into office. Black visibility is not Black Power. Most of the black politicians around the country today are not examples of Black Power. The power must be that of a community, and emanate from there. The black politicians must start from there. The black politicians must stop being representatives

goal of Black Power is positive and functional to a free and viable society. No white racist can make this claim.

A great deal of public attention and press space was devoted to the hysterical accusation of “black racism” when the call for Black Power was first sounded. A national committee of influential black churchmen affiliated with the National Council of Churches, despite their obvious respectability and responsibility, had to resort to a paid advertisement to articulate their position, while anyone yapping “black racism” made front-page news. In their statement, published in the *New York Times* of July 31, 1966, the churchmen said:

We, an informal group of Negro churchmen in America, are deeply disturbed about the crisis brought upon our country by historic distortions of important human realities in the controversy about “black power.” What we see shining through the variety of rhetoric is not anything new but the same old problem of power and race which has faced our beloved country since 1619.

... The conscience of black men is corrupted because having no power to implement the demands of conscience, the concern for justice in the absence of justice becomes a chaotic self-surrender. Powerlessness breeds a race of beggars. We are faced with a situation where powerless conscience meets conscienceless power, threatening the very foundations of our Nation.

We deplore the overt violence of riots, but we feel it is more important to focus on the real sources of these eruptions. These sources may be abetted inside the Ghetto, but their basic cause lies in the silent and covert violence which white middle class America inflicts upon the victims of the inner city.

... In short, the failure of American leaders to use American power to create equal opportunity *in life* as well as *law*, this is the real problem and not the anguished cry for black power.

... Without the capacity to participate with power, i.e.,

to have some organized political and economic strength to really influence people with whom one interacts, integration is not meaningful.

... America has asked its Negro citizens to fight for opportunity as *individuals*, whereas at certain points in our history what we have needed most has been opportunity for the *whole group*, not just for selected and approved Negroes.

... We must not apologize for the existence of this form of group power, for we have been oppressed as a group and not as individuals. We will not find our way out of that oppression until both we and America accept the need for Negro Americans, as well as for Jews, Italians, Poles, and white Anglo-Saxon Protestants, among others, to have and to wield group power.

It is a commentary on the fundamentally racist nature of this society that the concept of group strength for black people must be articulated—not to mention defended. No other group would submit to being led by others. Italians do not run the Anti-Defamation League of B’nai B’rith. Irish do not chair Christopher Columbus Societies. Yet when black people call for black-run and all-black organizations, they are immediately classed in a category with the Ku Klux Klan. This is interesting and ironic, but by no means surprising: the society does not expect black people to be able to take care of their business, and there are many who prefer it precisely that way.

In the end, we cannot and shall not offer any guarantees that Black Power, if achieved, would be non-racist. No one can predict human behavior. Social change always has unanticipated consequences. If black racism is what the larger society fears, we cannot help them. We can only state what we hope will be the result, given the fact that the present situation is unacceptable and that we have no real alternative but to work for Black Power. The final truth is that the white society is not entitled to reassurances, even if it were possible to offer them.
We have outlined the meaning and goals of Black Power; we have also discussed one major thing which it is not. There are others of greater importance. The advocates of Black Power reject the old slogans and meaningless rhetoric of previous years in the civil rights struggle. The language of yesterday is indeed irrelevant: progress, non-violence, integration, fear of “white backlash,” coalition. Let us look at the rhetoric and see why these terms must be set aside or redefined.

One of the tragedies of the struggle against racism is that up to this point there has been no national organization which could speak to the growing militancy of young black people in the urban ghettos and the black-belt South. There has been only a “civil rights” movement, whose tone of voice was adapted to an audience of middle-class whites. It served as a sort of buffer zone between that audience and angry young blacks. It claimed to speak for the needs of a community, but it did not speak in the tone of that community. None of its so-called leaders could go into a rioting community and be listened to. In a sense, the blame must be shared—along with the mass media—by those leaders for what happened in Watts, Harlem, Chicago, Cleveland and other places. Each time the black people in those cities saw Dr. Martin Luther King get slapped they became angry. When they saw little black girls bombed to death in a church and civil rights workers ambushed and murdered, they were angrier; and when nothing happened, they were steaming mad. We had nothing to offer that they could see, except to go out and be beaten again. We helped to build their frustration.

We had only the old language of love and suffering. And in most places—that is, from the liberals and middle class—we got back the old language of patience and progress. The civil rights leaders were saying to the country: “Look, you guys are supposed to be nice guys, and we are only going to do what we are supposed to do. Why do you beat us up? Why don’t you give us what we ask? Why don’t you straighten yourselves out?” For the masses of black people, this language resulted in virtually nothing. In fact, their objective day-to-day condition worsened. The unemployment rate among black people increased while that among whites declined. Housing conditions in the black communities deteriorated. Schools in the black ghettos continued to plod along on outmoded techniques, inadequate curricula, and with all too many tired and indifferent teachers. Meanwhile, the President picked up the refrain of “We Shall Overcome” while the Congress passed civil rights law after civil rights law, only to have them effectively nullified by deliberately weak enforcement. “Progress is being made,” we were told.

Such language, along with admonitions to remain non-violent and fear the white backlash, convinced some that that course was the only course to follow. It misled some into believing that a black minority could bow its head and get whipped into a meaningful position of power. The very notion is absurd. The white society devised the language, adopted the rules and had the black community narcotized into believing that that language and those rules were, in fact, relevant. The black community was told time and again how other immigrants finally won acceptance: that is, by following the Protestant Ethic of Work and Achievement. They worked hard; therefore, they achieved. We were not told that it was by building Irish Power, Italian Power, Polish Power or Jewish Power that these groups got themselves together and operated from positions of strength. We were not told that “the American dream” wasn’t designed for black people. That while today, to whites, the dream may seem to include black people, it cannot do so by the very nature of this nation’s political and economic system, which imposes institutional racism on the black masses if not upon every individual black. A notable comment on that “dream” was made by
Dr. Percy Julian, the black scientist and director of the Julian Research Institute in Chicago, a man for whom the dream seems to have come true. While not subscribing to "black power" as he understood it, Dr. Julian clearly understood the basis for it: "The false concept of basic Negro inferiority is one of the curses that still lingers. It is a problem created by the white man. Our children just no longer are going to accept the patience we were taught by our generation. We were taught a pretty little lie—excel and the whole world lies open before you. I obeyed the injunction and found it to be wishful thinking." (Authors' italics)

A key phrase in our buffer-zone days was non-violence. For years it has been thought that black people would not literally fight for their lives. Why this has been so is not entirely clear; neither the larger society nor black people are noted for passivity. The notion apparently stems from the years of marches and demonstrations and sit-ins where black people did not strike back and the violence always came from white mobs. There are many who still sincerely believe in that approach. From our viewpoint, rampaging white mobs and white night-riders must be made to understand that their days of free head-whipping are over. Black people should and must fight back. Nothing more quickly repels someone bent on destroying you than the unequivocal message: "O.K., fool, make your move, and run the same risk I run—of dying."

When the concept of Black Power is set forth, many people immediately conjure up notions of violence. The country's reaction to the Deacons for Defense and Justice, which originated in Louisiana, is instructive. Here is a group which realized that the "law" and law enforcement agencies would not protect people, so they had to do it themselves. If a nation fails to protect its citizens, then that nation cannot condemn those who take up the task them-

Negroes"; that they "are not and should not be preoccupied with race." This is a totally unrealistic position. In the first place, black people have not suffered as individuals but as members of a group; therefore, their liberation lies in group action. This is why SNCC—and the concept of Black Power—affirms that helping individual black people to solve their problems on an individual basis does little to alleviate the mass of black people. Secondly, while color blindness may be a sound goal ultimately, we must realize that race is an overwhelming fact of life in this historical period. There is no black man in this country who can live "simply as a man." His blackness is an ever-present fact of this racist society, whether he recognizes it or not. It is unlikely that this or the next generation will witness the time when race will no longer be relevant in the conduct of public affairs and in public policy decision-making. To realize this and to attempt to deal with it does not make one a racist or overly preoccupied with race; it puts one in the forefront of a significant struggle. If there is no intense struggle today, there will be no meaningful results tomorrow.

"Integration" as a goal today speaks to the problem of blackness not only in an unrealistic way but also in a despicable way. It is based on complete acceptance of the fact that in order to have a decent house or education, black people must move into a white neighborhood or send their children to a white school. This reinforces, among both black and white, the idea that "white" is automatically superior and "black" is by definition inferior. For this reason, "integration" is a subterfuge for the maintenance of white supremacy. It allows the nation to focus on a handful of Southern black children who get into white schools at a great price, and to ignore the ninety-four percent who are left in unimproved all-black schools. Such situations will not change until black people become equal in every way that means something, and integration ceases to be a one-way street. Then integration does not mean draining skills and energies from the black ghetto into white neighborhoods. To sprinkle black children among white pupils in outlying schools is at best a stop-gap measure. The goal is not to take black children out of the black community and expose them to white middle-class values; the goal is to build and strengthen the black community.

"Integration" also means that black people must give up their identity, deny their heritage. We recall the conclusion of Killian and Grigg: "At the present time, integration as a solution to the race problem demands that the Negro foresew his identity as a Negro." The fact is that integration, as traditionally articulated, would abolish the black community. The fact is that what must be abolished is not the black community, but the dependent colonial status that has been inflicted upon it.

The racial and cultural personality of the black community must be preserved and that community must win its freedom while preserving its cultural integrity. Integrity includes a pride—in the sense of self-acceptance, not chauvinism—in being black, in the historical attainments and contributions of black people. No person can be healthy, complete and mature if he must deny a part of himself; this is what "integration" has required thus far. This is the essential difference between integration as it is currently practiced and the concept of Black Power.

The idea of cultural integrity is so obvious that it seems almost simple-minded to spell things out at this length. Yet millions of Americans resist such truths when they are applied to black people. Again, that resistance is a comment on the fundamental racism in the society. Irish Catholics took care of their own first without a lot of apology for doing so, without any dubious language from timid leadership about guarding against "backlash." Every-
one understood it to be a perfectly legitimate procedure. Of course, there would be “backlash.” Organization begets counterorganization, but this was no reason to defer.

The so-called white backlash against black people is something else: the embedded traditions of institutional racism being brought into the open and calling forth overt manifestations of individual racism. In the summer of 1966, when the protest marches into Cicero, Illinois, began, the black people knew they were not allowed to live in Cicero and the white people knew it. When blacks began to demand the right to live in homes in that town, the whites simply reminded them of the status quo. Some people called this “backlash.” It was, in fact, racism defending itself. In the black community, this is called “White folks showing their color.” It is ludicrous to blame black people for what is simply an overt manifestation of white racism. Dr. Martin Luther King stated clearly that the protest marches were not the cause of the racism but merely exposed a long-term cancerous condition in the society.

We come now to the rhetoric of coalition as part of the traditional approach to ending racism: the concept of the civil rights movement as a kind of liaison between the powerful white community and a dependent black community. “Coalition” involves the whole question of how one approaches politics and political alliances. It is so basic to an understanding of Black Power that we will devote an entire chapter to the subject.